



Close Corporation ICSEER "Leontief Centre"

NEWSLETTER № 1-2 (39-40)

January– June 2015

PROJECTS



Development of The Socio-Economic Development Strategy for the period up to 2030

Jointly with the Ministry of Finance of Tatarstan Republic

Strategy "Tatarstan-2030" is developed on behalf of Rustam Minnikhanov, President of the Tatarstan Republic, and consortium at the head of Close Corporation ICSEER "Leontief Centre" (with involvement of an investment-consulting company AV Group, "Laboratory of City Planning" LLC, Independent Centre of Sociological Research, Independent Institute of a Social Science, Audit-Consulting Company EY, Nomura Research Institute) jointly with Government of Tatarstan Republic. The final Strategy's target is the forming of an economic system, which is appropriate to XXI century and integrated in worldwide economic system.

During January-June 2015, was held a discussion about project editorial staff and strategic documents revision. 98 arrangements were held – meetings, sessions to consider the main aspects of "Tatarstan-2030" Strategy.

- On January 15, Moscow The meeting between Rustam Minnikhanov, President of Tatarstan Republic and Strategy developers was held. The meeting represented the result of two work phases - the first edition of Socio-Economic Development Strategy for the period up to 2030. The meeting was attended by Alexey Kudrin, Dean of the Faculty of Liberal Arts and Sciences, St. Petersburg State University; Ayrat Khayrullin, President Assistant on Economic Affairs; Artem Zdunov, Minister of Economy of Tatarstan; Boris Zhikharevich, Director of Resource Centre for Strategic Planning under Leontief Centre, Scientific Director of the Project "Tatarstan-2030"; Irina Karelina, Director General of ICSEER "Leontief Centre"; Leonid Limonov, Director General of ANO "Leontief Centre" and Vladimir Gritskikh, Head of the Project Local Office. Rustam Minnikhanov, President of Tatarstan Republic, approved the first draft of the Strategy.
- On February 15 Kazan University students presented the main issues of Socio-Economic Development Strategy for the period up to 2030. Artem Zdunov, Minister of Economy in Tatarstan, and developers from Leontief Centre were speaking to students. Boris Zhikharevich, Director of Resource Centre for Strategic Planning under Leontief Centre, told in RBC-Tatarstan about the features of development and discussion of the Strategy "Tatarstan-2030".
- On January 29 Boris Zhikharevich, Director of Resource Centre for Strategic Planning under Leontief Centre, Scientific Director of the Project "Tatarstan-2030", took part in the online conference, where answered the questions from readers of the newspaper "BUSINESS online".
- In the period from 5th of February up to 5th of March the project of the Strategy was considered on the all municipally councils sessions of Tatarstan Republic and in Kazan. On the 4th March Leonid Limonov, Director-Coordinator for Research Programmes, made a presentation on the 41th session of Kazan City Duma with the participation of Rustam Minnikhanov, President of Tatarstan Republic. Leonid Limonov presented the first Edition of Socio-Economic Development Strategy of Tatarstan Republic for the period up to 2030.
- From February till April the main aspects of "Tatarstan-2030" Strategy were discussed in scientific community. The document's project was presented in Kazan Federal University, in Kazan State Architectural University, in Kazan State Medical University, Institute of Economics,

Management and Law, in University of Management and also in Academy of Science of Tatarstan Republic.

- During February – May was held a Contest for young people “Tatarstan Strategy is My Strategy” for the purpose of involving young people in discussions and working process to the first Strategy publication, getting their opinion about the relevance of Strategic course, also forming the “idea bank” for involving in Strategy development. As a result it was announced 3 winners and realisation of their projects will be financed by the Government of Tatarstan Republic.
- On the 11th of April Employees of the Leontief Centre, which is leading the consortium for the development of the Socio-Economic Development Strategy of the Republic of Tatarstan for the period till 2030, Irina Karelina, Leonid Limonov and Boris Zhikharevich participated in the International Scientific-Expert Conference “Tatarstan 2030: the Development Strategy”.
- On the 23th of April Boris Zhikharevich, Director of the Resource Centre for Strategic Planning under Leontief Centre, with Andrey Krylovskiy, President of AV Group, moderated the round table on the theme “Tatarstan Technology Initiative - Flagship Project of Strategy “Tatarstan-2030”, which was held within XV Russian and X Kazan Venture Fair. Boris Zhikharevich presented the basic concepts of the draft Strategy “Tatarstan-2030” in the field of cluster development.

During May-June 2015, the Strategy passed all stages of a legislative setting:

- On the 6th of May The Law of Tatarstan Republic “On approval the Strategy of Socio-Economic Development of Tatarstan Republic up to 2030” was presented at the meeting of Tatarstan Republic Government.
- From 27th of May till 2nd of June the project of Law of Tatarstan Republic “Ratification of a **Socio-Economic Development Strategy for the period up to 2030**” was held on discussions of all State Council Committees.
- On the 10th of June The Law “On approval of the Socio-Economic Development Strategy of Tatarstan Republic for the period up to 2030” was accepted at the meeting of the State Council of Tatarstan Republic.
- On the 17th of June Rustam Minnikhanov, Deputy President of Tatarstan Republic, signed the Law of the Republic of Tatarstan №40 “On approval the Strategy of Socio-Economic Development of Tatarstan Republic up to 2030”. ICSEER Leontief Centre led the development consortium.

Project’s website: <http://tatarstan2030.ru>

Reginal Policy of the EU. Cooperation in BSR.

Projects of ICSEER “Leontief Centre”

In the context of this theme is carrying on a monthly review preparation of the EU profile sites:

- Committee of Regions – <http://www.cor.europa.eu/>;
- European Commission (Regional Policy) – http://ec.europa.eu/regional_policy/;
- Assembly of European Regions – <http://www.aer.eu/>;
- Association of European Border Regions – <http://www.aebr.eu/en/index.php>;
- EU Strategy for BSR– <http://www.balticsea-region-strategy.eu>

The main target of these reviews is monitoring of the most important events and solutions in EU regional policy sphere. Here are the reviews on January – May 2015. (№ 30, 31, 32, 33, 34).

Reference to this review is on the Russian language site page of the Baltic Sea Region Programme (2007-2013) <http://eu.baltic.net/RU.3908.html>

Since April 2015 publications of the Review are also on the website of the Autonomy Non-profit Organisation “Strategic Planning “North-West” (Strategic Partnership in Socio-Economic Development of the North-West Federal District) in “Border Regions Cooperation” section.

<http://www.n-west.ru/prigranichnoe-sotrudnichestvo/>

Summary quarter accounts are published in "North-West: Strategy of a Partnership" magazine.

During February-June 5 students from St. Petersburg State Economics University were having a practice at ICSE "Leontief Centre" (Humanitarian Sciences Department and Economics and Finance Department). All students were involved in on-going projects.

PARTNERSHIP WITH HSE, ST.PETERSBURG



Interfaculty Base Department of Leontief Centre in HSE, Saint-Petersburg

The purpose of Leontief Centre Interfaculty Base Department in the St. Petersburg Branch of National Research University "Higher School of Economics" is to improve the educational process of the programmes of St. Petersburg Branch of National Research University "Higher School of Economics" – "State and Municipal Management" and "Economics", Faculty of Public Administration by strengthening teaching and research process. It includes the work with the teachers and practitioners who are the leading researchers at ICSE "Leontief Centre".

From January till May 2015 Base Department of ICSE Leontief Centre in HSE and Leontief Centre itself provided guidance and technical support in making master program webinars of HSE - St. Petersburg and Urban Studies and Planning of Maryland University - Global Economic Development Classrooms. The first two webinars took place on the 2nd and 9th February.

Chairmen of webinars were Leonid Limonov, Director-Coordinator for Research Programmes and Marie Holland, Professor. The seminar was attended by Olga Rusetskaya and Elizaveta Kolchinskaya, who were involved as teachers and leaders of students research work. That year the theme of seminar was **efficiency of industrial clusters and special economic zones**.

The Report of the Base Department of ICSE Leontief Centre activities in 2014 was published on the site of Department, which contains information about training courses, activities and practices.

During spring of 2015 under the direction of employees of the Base Department of ICSE Leontief Centre in HSE-Saint-Petersburg 9 students from St. Petersburg School of Economics and Management do their diploma and practices. Seven of them had practice at the ICSE Leontief Centre.

On the 8th of May Leontief Centre employees from Interfaculty Base Department held a meeting with **Pedro Novais**, Director of the Institute of Regional and Urban Studies and Planning in Rio de Janeiro Federal University.

Professor Novais told about research topics of the Institute. There were also discussed possibilities and directions of cooperation between Leontief Centre Interfaculty Base Department, Laboratory of Urban Researches and Institute of Regional and Urban Studies and Planning in the field of joint research and educational programs.

On the 15th of May Round table **"New Competences for Urbanism in the 21st century"** was held in frames of International Conference **"Education and World Cities: BRICS Perspectives"**. Round table was organized by Leontief Centre jointly with Interfaculty Base Department of HSE - St. Petersburg. At the Round table experts discussed current challenges of urban planning, compliance of educational standards in city planning to its current needs, use of information technologies, need for an interdisciplinary approach to the urbanists education etc. Leonid Limonov, Director-Coordinator of Research Programs at the Leontief Centre, Professor of HSE - St. Petersburg was moderator of the discussion. The Round table was attended by leaders and experts from leading institutions and educational programs from Moscow and St. Petersburg, as well as leading foreign urbanists - Professor Pedro Novais (Brazil), Ivao Ohashi (Japan) and Paulo Ferrau (Portugal).

For more information: <http://www.hse.ru/org/spb/mfk/bkic/>

CONFERENCES, WORKSHOPS

Regular Meeting of joint interdisciplinary seminar of Leontief Centre, Sociological Institute, HSE and St. Petersburg Institute of RAS

For more information: <http://www.leontief-centre.ru/content34>

January 29 **Andrey Yakovlev**, Director of The Institute of a Manufacturing and Markets Analysis, HSE "High School of Economics" made a report on the theme **"Incentives in a State Management System and Economic Growth"**.



January 27 **Dmitry Travin**, Professor of an Economic Faculty, Scientific Advisor of a European University Modernisation Centre in St. Petersburg made a report on the theme **"Florentine Renaissance and Modernisation: how Virgin Mary became a High-Society Lady"**.



March 19 **Aleksandr Panchenko**, Doctor of Philology, Senior researcher at the Institute of Russian Literature, Professor in St. Petersburg State University and **Danila Raskov**, Candidate of Economic sciences, Director of the Center for Research of Economic culture in St. Petersburg State University, Associate professor in St. Petersburg State University made a report on the theme **"Nonconformism of Doukhobors in Canada: Anthropology and Economics"**.



April 3 **L. M. Grigoriev**, a Head of a World Economic Department of a World Economic and Politic Faculty in HSE "High Economic School"; The Main Counsel of a Head of an Analysis Centre attached to Government of Russian Federation; A Member of Guardian Committee of a Wild Nature World-Wide Fund, made a report on the theme **"World and Russian Crisis"**.



April 14 **Birgit Hanzl**, Chief Economist and Coordinator of the World Bank's Economic Policy in Russia, made a report №33 of the World Bank on the Russian economy **"New Economic Era?"**.



April 23 **Dmitry Cherneyko**, Ph.D., Chairman of the Committee on Labour and Employment of St. Petersburg, made a report on the theme **"Quantum Labour Market"**.



April 27 **Leonid Polischuk**, Professor at the National Research University "Higher School of Economics", Head of the Laboratory of Institution's Applied Analysis and Social Capital, made a report on the theme **"Measuring the Institutions in Russian Regions"**.



May 18 **Jacek Zauha**, Professor of Economics at the University of Gdansk, Member of the Maritime Institute in Gdansk, made a report on the theme **"Place-based Approach in Regional Policy of the EU and Poland"**.



June 2

Andrey Yakovlev, Director of the Institute for Industrial and Market Analysis, National Research University "Higher School of Economics", made a report on the theme **"Evaluation of changes in the Business climate in 2012-2014 (according to a survey of Manufacturing Industry)"**.



June 16

Pavel Lukichev, PhD, Department of Management and Economics, St. Petersburg State Institute of Culture, made a report on the theme **"Free Economic Society as the first Community of Experts in Russia"**. The report describes an evolution of the Imperial Free Economic Society and shows a role of Imperial Free Economic Society as a first community of independent experts and an element of making the civil society in Russia.



June 23

Dmitry Travin, Professor of Economics Department, Research Director of the Center for Modernization Studies at the European University in St. Petersburg made a report on the theme **"Sicily - Russia: Modernization Zigzags"**.



June 30

Andrey Zaostrovsev, Leading Researcher in ICSE Leontief Centre, Professor of HSE (St. Petersburg) made a report on the theme **"Russia: Degradation of Market Economy Institutions as a Revival of the Institutions of "Muscovite Matrix"**.



On January 14-16, 2015 Irina Karelina, Boris Zhiharevich, Leonid Limonov and Elena Chetvergova took part in the **Gaidar Forum 2015 "Russia and the World: New Vector"**. On January 15 Boris Zhikharevich made a report within the expert discussion on the theme **"Strategizing of the Regional Development: Macroeconomic and Regulatory Challenges"**.

For more information: <http://www.gaidarforum.ru/>



On the 4th March Nina Oding, Head of Research Department, participated in a round table, which was organized by RBC media holding, on the theme **"New Cities of St. Petersburg Metropolitan Area: Economic, Social and Spatial Design"**.

For more information: <http://future-spb.ru/>



On March 19, 2015 Irina Karelina, Director-General of ICSE "Leontief Centre", took part in the **IV ANNUAL CONFERENCE "BALTIC SEA REGION: FROM PLANNING TO COMMON ACTIONS"** with presentation of VASAB AND BALTIC SEA STRATEGIES, which was held in the framework of **IV BALTIC WEEK within XVI INTERNATIONAL ENVIRONMENTAL FORUM "BALTIC SEA DAY"**.



On the 9th of April Nina Oding, Head of the Research Department, participated in a seminar **devoted to problems of the sustainable development of the Baltic Sea region (Sweden, Stockholm)**. It was organized at the initiative of the expert group on sustainable development CBSS (CBSS Expert Group on Sustainable Development) and CBSS Baltic 21.



On the 11th of April Leonid Limonov, Director-Coordinator of Research Programs, made a presentation at the plenary session on the theme **"Problems of Post-**

industrial Economy: New Ways of Development”, which opened an International conference on creative industries problems of CalvertForum Kazan. The conference took place in Technopark in the sphere of high-tech “IT Park”, Kazan.



On the 16th of April Boris Zhikharevich, Director of Resource Centre for Strategic Planning under Leontief Centre, attended an annual Scientific-Practical Conference on the **theme “Prospects for Sustainable Development of Pushkin District in St. Petersburg”**, which was held at the Institute of Law and Business. Boris Zhikharevich made a presentation, where he analyzed an evolution of ideas reflection of sustainable development in the strategic plans of St. Petersburg for the period 1997-2014 years, and pointed to the possible schemes for the development the strategy of Pushkin town. For more information: <http://pushkin.ru/news/pushkin-news/in-pushkin-will-be-held-the-conference-prospects-of-sustainable-development-of-the-pushkin-district-of-st-petersburg.html>

Smolbny On the 15th of May Nina Oding, Head of Reserch Department, attended the scientific conference on the theme **“Economics of vices and virtues”** at the Faculty of Liberal Arts and Sciences, St. Petersburg State University and made a report on the theme **“Green Economy: from Selfishness to stimulating an Economic Development”**. The conference was initiated by Center for Research an Economic Culture, St. Petersburg State University with the participation of Leontief Centre.



On the 22-24th of May Leonid Limonov, Director-Coordinator of Research Programs, and Nina Oding, Head of Research Department, took part in the First Forum of Spatial Development **“Harmony of Versatility” (St. Petersburg, Corinthia Hotel)**, which was organized by the Council of Rectors under the patronage of the Governor of St. Petersburg.



On the 4th of June **Leonid Limonov**, Director-Coordinator of Research Programs, attended the Conference on the theme "Expert Assistance to Social and Economic Development of Cities and Regions" to the “20th anniversary of the Foundation Institute of Urban Economics” and made a presentation **“The Role of Urban Agglomerations in the strategies of Social and Economic Development of Russian Regions (St. Petersburg)”**.



On the 25-26th of June Boris Zhikharevich, Director of Resource Centre on Strategic Planning, attended the All-Russian Forum “IT-Dialog 2015” (St. Petersburg, Konstantinovsky Palace) and also took part in the **roundtable “Information technologies for state planning: forecasting, strategy development, territorial development of the region”**. Organizers of the Forum - Administration of St. Petersburg represented by the Committee on IT and Communications with the support of Ministry of Telecom and Mass Communications of the Russian Federation.

PARTNERSHIPS



On January 20 representatives of ICSE Leontief Centre Nina Oding, Denis Kadochnikov, Lev Savulkin participated in a videoconference with the **World Bank**, devoted to Strategic diagnostic research of Russian economy.

The conference was also attended by representatives of the Committee for Strategic Planning and Economic Policy of St. Petersburg, Investment Committee of St. Petersburg, analytical centers of Kirov, Penza regions and Tatarstan Republic and heads of the relevant executive and

legislative bodies of the government from other regions of Russian Federation. Ms. Birgit Hansl, Chief Economist of the World Bank Russia, spoke about preparations to Strategic diagnostic research of Russian Federation economy and discussed with the participants their vision of development priorities in Russia and measures to reduce poverty and improve the efficiency of economic and social policy.



On 23-24 January, 2015 The 68th meeting of VASAB Committee of spatial planning and development of the Baltic Sea Region was held in Tallinn (Estonia). Irina Karelina, Director-General of Leontief Centre, Member of the Committee, attended the meeting. One of the issues, discussed at the meeting, was Action Plan for Implementation of VASAB Tallinn Declaration, adopted by the Conference of Ministers, who are responsible for spatial development and planning.

For more information: www.vasab.org



On January 29, Nina Oding, Head of Research Department, participated in the **strategy session**, which was organized by the Investment Committee of St. Petersburg jointly with the NGO "Agency for Strategic Initiatives" in the North-West Federal District. Within the strategic sessions experts from specialized authorities of St. Petersburg together with experts and representatives of business and the scientific community discuss the financial and non-financial business support tools in the economic downturn.



On the 26-27th February, 2015 Irina Karelina, Director-General of ICSE Leontief Centre, participated in the First Meeting of the Interreg Baltic Sea Region Monitoring Committee, which was held in Kiel (Germany).

On February 2015 The Monitoring Committee of the Programme was created. Russian Federation is presented by: Rafael Abramyan (Dep. A. Stebakova), Ministry of Economic Development of the Russian Federation; Igor Capyrin (Dep. V. Kurbatskii), Ministry of Foreign Affairs of the Russian Federation; Irina Karelina, ICSE Leontief Centre.

For more information: <http://www.interreg-baltic.eu>; <http://www.interreg-baltic.eu/event-detail/event/1st-meeting-of-the-interreg-baltic-sea-region-monitoring-committee.html>



On the 26th of March, 2015 the regular meeting of the Public Council for **small business development under the auspices of the Governor of St. Petersburg was held in Smolny**. Irina Karelina, Director General of the Leontief Centre, participated in the meeting.

For more information: www.osspsb.ru



On the 27th of March in Smolny took place the meeting of the Presidium of the Economic Council under the Governor of St. Petersburg. Georgy Poltavchenko, Governor of St. Petersburg, was the moderator of the meeting. **Irina Karelina** participated in the meeting as a member of the Presidium of the Economic Council and gave expert opinion on the issues during the discussion.

The following issues were discussed during the meeting: the criteria for the classification of organizations to the list of strategic and investment projects and sectors of economy of St. Petersburg; economic methods of strategic management of city's infrastructure.



On the 28th of May the meeting of an **Expert Council of ANO "Strategic Partnership North-West" was held**. ICSE Leontief Centre was presented by **Irina Karelina**, Director General of ICSE Leontief Centre, and Artur Batchaev, Head of Territorial Strategic Planning Department.

AWARDS



On the 8th of June **The 10th Award Ceremony of the prize n.a. Boris Ovsievich, Professor, to Award winners of 2014 was held in the House of Scientists n.a. Maksim Gorky (St. Petersburg)**. Organizers of the ceremony: St. Petersburg Economics and Mathematics Institute, RAS; St. Petersburg Scientific Center, RAS; Foundation of Egor Gaidar; IC SER Leontief Centre.

Prize n.a. Boris Ovsievich established at St. Petersburg Economics and Mathematics Institute, RAS in 2005 to support talented young Russian scientists for fundamental economic and mathematical researches, undertaken in Russia in the following areas: theoretical economics (macro and micro); game theory and operations research; mathematical methods for the analysis of economic processes; optimization theory.

The Council Prize includes scientists of the St. Petersburg Scientific Center, RAS; St. Petersburg Economics and Mathematics Institute, RAS; European University in St. Petersburg and IC SER Leontief Centre. According to the Regulations of the Prize the competition can be participated by persons, who have not attained 40 years and have publications in leading peer-reviewed national and (or) foreign journals. Examination of work carried out by scientists working in the same specific area as the participant. The competition results are summed by the Council. In summing up the results the Council decides on the winners of the competition, the number and size of awards. Along with the prize laureates receive Honorary Diploma. During the years 2005-2013 37 young scientists received an award.

The winners of 2014 are:

II Prize - Ekaterina Palamarchuk (Central Economics and Mathematics Institute, RAS, Moscow) for the work "Methods and Criteria of Optimality of Economic Systems in the long-term Planning in the face of uncertainty";

III Prize - Kristina Mozgovaya (NRU "Higher School of Economics", St. Petersburg) for the work "Mathematical modeling of limit sales in airline revenue management";

Incentive Bonus - Arsen Arutynov (Institute of Control Problems n.a. Vadim Trapeznikov, Moscow) for the work "Research of Interbranch Flows (On the example of Fuel and Energy Complex and Agricultural Complex) to study Structural changes of Macroeconomic System of Russia with the help of the method of discrete and statistical analysis, and optimization models".

During the Ceremony Opening welcoming addresses were made by: Irina Ganus, Deputy Chairman of the Committee of Science and Higher Education; Irina Eliseeva, Corresponding Member of RAS, Honored Scientist of Russia, Director of the Institute of Sociology; Gayane Safarova, Deputy Director of EMI RAS. Congratulations were made by: Mikhail Elyashevich, co-chairman of the Coordinating Council of the St. Petersburg Union of Scientists; Vladimir Matveenko, Professor of the Department of Institutional Economics, National Research University "Higher School of Economics"; Kirill Borisov, Leading Researcher of St. Petersburg Economics and Mathematics Institute, RAS; Maksim Buev, Dean of the Faculty of Economics at the European University in St. Petersburg as well as the Award Winners of previous years.

For more information: <http://emi.nw.ru> ; <http://math.gaidarfund.ru/>;
<http://www.poisknews.ru/theme/science/14934/>

PUBLICATIONS



Newsletter "General characteristic of the Social-Economic Situation in St. Petersburg" (№ 132 (November-December) 2014, №133

(January-February), № 134 (March-April) 2015)

Newsletter "General characteristic of the Social-Economic Situation in St. Petersburg" is published by Leontief Centre since 1992 6 times in a year. Every publication has 25-30 pages in English and Russian languages. It contains statistical and information materials (including the research results of the experts of Leontief centre), which characterise conditions and industrial development, city infrastructure, information about budget etc.

For more information: <http://www.obzor.leontief.ru/>



Review of the main events and decisions in the EU regional policy (№ 30, 31, 32, 33, 34), 2015.

Information is on the website: <http://www.leontief-centre.ru/content270>

More information is in «Projects» section.



Strategic Planning in the Regions and Cities of Russia: The Collection of Materials of XIII All-Russian Forum Leaders, St. Petersburg, 27-28th of October 2014/B. S. Zhikharevich. – Spb.: Leontief Centre, 2014. – 104 p.

On March 11, The journal was published (St. Petersburg, October 19-20, 2015).

The publication captures the state of territorial strategic planning in Russia at the end of 2015 that was reflected in the reports of the participants of XII All-Russian Forum: "Revising Strategies, Renewing Meanings". There were discussed such questions as: the first experience of the implementation of the Federal Law № 172 "On the strategic planning in the Russian Federation" at the level of federal subjects, approaches to the development of the Strategy for Socio-Economic Development of the Russian Federation until 2030 and the Strategy of Spatial Development of the Russian Federation, problems of implementation strategies of federal districts, technologies of regional and municipal strategic planning, maritime spatial planning, international aspects of regional development and strategic planning. The publication includes a brief report providing an overview of the main events of the Forum and the Forum's recommendations.

The collection of materials is recommended to experts of strategic planning, students, and lectures.

For more information: www.forumstrategov.ru.



An interview with Boris Zhikharevich, Director of Resource Centre for Strategic Planning under Leontief Centre, was published in journal "Expert Tatarstan", NN6-7 (9-22.02.2015). Interview was devoted to the "Development

Strategy of Tatarstan until 2030", which is led by Leontief Centre and its developers consortium. The Strategy Document "Tatarstan-2030" was presented to the President of Tatarstan during the Gaidar Forum in Moscow, which was held this year in January.



What is the Best Municipal Strategy Must Be? : Materials of the City Strategies Contest – 2014/B. S. Zhikharevich. – Spb.: ICSE "Leontief Centre" 2015. – 72 p.

The publication captures materials of a finalists and jury members of a City Strategies Contest, which was held in 2014 in context of XIII All-Russian Forum: "Revising Strategies, Renewing Meanings". The publication includes materials about the contest, information about participants and papers about the strategic planning in Russia.

WEBSITES

Joint system of Leontief.net:



ICSER Leontief Centre (www.leontief-centre.ru);

Wassily Leontief (www.wleontief.ru);

All-Russia Forum "Strategic Planning in the Regions and Cities of Russia" (www.forumstrategov.ru);

Website of a "Partnership" Business Centre (<http://www.bc-partnerstvo.ru>).



www.leontief-centre.ru

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